

## **DANA INCORPORATED**

### **Quarterly Financial Information and Reconciliations of Non-GAAP Financial Measures**

#### **Non-GAAP Financial Measures**

Adjusted EBITDA is a non-GAAP financial measure which we have defined as net income (loss) before interest, income taxes, depreciation, amortization, equity grant expense, restructuring expense, non-service cost components of pension and other postretirement benefit costs and other adjustments not related to our core operations (gain/loss on debt extinguishment, pension settlements, divestitures, impairment, etc.). Adjusted EBITDA is a measure of our ability to maintain and continue to invest in our operations and provide shareholder returns. We use adjusted EBITDA in assessing the effectiveness of our business strategies, evaluating and pricing potential acquisitions and as a factor in making incentive compensation decisions. In addition to its use by management, we also believe adjusted EBITDA is a measure widely used by securities analysts, investors and others to evaluate financial performance of our company relative to other Tier 1 automotive suppliers. Adjusted EBITDA should not be considered a substitute for earnings (loss) before income taxes, net income (loss) or other results reported in accordance with GAAP. Adjusted EBITDA may not be comparable to similarly titled measures reported by other companies.

Adjusted net income (loss) attributable to the parent company is a non-GAAP financial measure which we have defined as net income (loss) attributable to the parent company, excluding any discrete income tax items, restructuring charges, amortization expense and other adjustments not related to our core operations (as used in adjusted EBITDA), net of any associated income tax effects. This measure is considered useful for purposes of providing investors, analysts and other interested parties with an indicator of ongoing financial performance that provides enhanced comparability to net income (loss) attributable to the parent company reported by other companies. Adjusted net income (loss) attributable to the parent company is neither intended to represent nor be an alternative measure to net income (loss) attributable to the parent company reported in accordance with GAAP.

Diluted adjusted EPS is a non-GAAP financial measure which we have defined as adjusted net income (loss) attributable to the parent company divided by adjusted diluted shares. We define adjusted diluted shares as diluted shares as determined in accordance with GAAP based on adjusted net income (loss) attributable to the parent company. This measure is considered useful for purposes of providing investors, analysts and other interested parties with an indicator of ongoing financial performance that provides enhanced comparability to EPS reported by other companies. Diluted adjusted EPS is neither intended to represent nor be an alternative measure to diluted EPS reported in accordance with GAAP.

Free cash flow is a non-GAAP financial measure which we have defined as net cash provided by (used in) operating activities less purchases of property, plant and equipment. We believe free cash flow is useful to investors in evaluating the operational cash flow of the company inclusive of the spending required to maintain the operations. Free cash flow is not intended to represent nor be an alternative to the measure of net cash provided by (used in) operating activities reported in accordance with GAAP. Free cash flow may not be comparable to similarly titled measures reported by other companies.

The accompanying financial information provides reconciliations of adjusted EBITDA, diluted adjusted EPS and free cash flow to the most directly comparable financial measures calculated and presented in accordance with GAAP. We have not provided a reconciliation of our adjusted EBITDA and diluted adjusted EPS outlook to the most comparable GAAP measures of net income (loss) and diluted EPS. Providing net income (loss) and diluted EPS guidance is potentially misleading and not practical given the difficulty of projecting event driven transactional and other non-core operating items that are included in net income (loss) and diluted EPS, including restructuring actions, asset impairments and certain income tax adjustments. The accompanying reconciliations of these non-GAAP measures with the most comparable GAAP measures for the historical periods presented are indicative of the reconciliations that will be prepared upon completion of the periods covered by the non-GAAP guidance.

**DANA INCORPORATED**  
**Consolidated Statement of Operations (Unaudited)**  
**For the Three Months Ended June 30, 2024 and 2023**

(In millions, except per share amounts)

	Three Months Ended	
	June 30,	
	2024	2023
<b>Net sales</b>	\$ 2,738	\$ 2,748
Costs and expenses		
Cost of sales	2,483	2,477
Selling, general and administrative expenses	132	144
Amortization of intangibles	4	4
Restructuring charges, net	12	3
Loss on disposal group held for sale	(1)	
Other income (expense), net	(2)	4
Earnings before interest and income taxes	104	124
Loss on extinguishment of debt	-	(1)
Interest income	2	5
Interest expense	39	39
Earnings before income taxes	67	89
Income tax expense	54	55
Equity in earnings of affiliates	3	2
<b>Net income</b>	16	36
Less: Noncontrolling interests net income	5	5
Less: Redeemable noncontrolling interests net income (loss)	(5)	1
<b>Net income attributable to the parent company</b>	<u>\$ 16</u>	<u>\$ 30</u>
<b>Net income per share available to common stockholders</b>		
Basic	\$ 0.11	\$ 0.21
Diluted	\$ 0.11	\$ 0.21
Weighted-average shares outstanding - Basic	145.0	144.3
Weighted-average shares outstanding - Diluted	145.1	144.4

**DANA INCORPORATED**  
**Consolidated Statement of Operations (Unaudited)**  
**For the Six Months Ended June 30, 2024 and 2023**

(In millions, except per share amounts)

	Six Months Ended	
	June 30,	
	2024	2023
<b>Net sales</b>	\$ 5,473	\$ 5,392
Costs and expenses		
Cost of sales	4,974	4,892
Selling, general and administrative expenses	271	284
Amortization of intangibles	7	7
Restructuring charges, net	17	4
Loss on disposal group held for sale	(30)	
Other income (expense), net		9
Earnings before interest and income taxes	174	214
Loss on extinguishment of debt		(1)
Interest income	6	9
Interest expense	78	73
Earnings before income taxes	102	149
Income tax expense	91	85
Equity in earnings of affiliates	5	3
<b>Net income</b>	16	67
Less: Noncontrolling interests net income	10	9
Less: Redeemable noncontrolling interests net loss	(13)	
<b>Net income attributable to the parent company</b>	<u>\$ 19</u>	<u>\$ 58</u>
<b>Net income per share available to common stockholders</b>		
Basic	\$ 0.13	\$ 0.40
Diluted	\$ 0.13	\$ 0.40
Weighted-average shares outstanding - Basic	144.9	144.1
Weighted-average shares outstanding - Diluted	144.9	144.3

**DANA INCORPORATED**  
**Consolidated Statement of Comprehensive Income (Unaudited)**  
**For the Three Months Ended June 30, 2024 and 2023**

(In millions)

	Three Months Ended June 30,	
	2024	2023
<b>Net income</b>	\$ 16	\$ 36
Other comprehensive income (loss), net of tax:		
Currency translation adjustments	(46)	(7)
Hedging gains and losses	(26)	3
Defined benefit plans	4	
Other comprehensive loss	(68)	(4)
<b>Total comprehensive income (loss)</b>	(52)	32
Less: Comprehensive income attributable to noncontrolling interests	(5)	(5)
Less: Comprehensive loss attributable to redeemable noncontrolling interests	6	-
<b>Comprehensive income (loss) attributable to the parent company</b>	<u>\$ (51)</u>	<u>\$ 27</u>

**DANA INCORPORATED**  
**Consolidated Statement of Comprehensive Income (Unaudited)**  
**For the Six Months Ended June 30, 2024 and 2023**

(In millions)

	Six Months Ended June 30,	
	2024	2023
<b>Net income</b>	\$ 16	\$ 67
Other comprehensive income (loss), net of tax:		
Currency translation adjustments	(66)	18
Hedging gains and losses	(28)	18
Defined benefit plans	5	1
Other comprehensive income (loss)	(89)	37
<b>Total comprehensive income (loss)</b>	(73)	104
Less: Comprehensive income attributable to noncontrolling interests	(9)	(9)
Less: Comprehensive loss attributable to redeemable noncontrolling interests	17	
<b>Comprehensive income (loss) attributable to the parent company</b>	<u>\$ (65)</u>	<u>\$ 95</u>

**DANA INCORPORATED**  
**Consolidated Balance Sheet (Unaudited)**  
**As of June 30, 2024 and December 31, 2023**

(In millions, except share and per share amounts)

	June 30, 2024	December 31, 2023
<b>Assets</b>		
Current assets		
Cash and cash equivalents	\$ 419	\$ 529
Accounts receivable		
Trade, less allowance for doubtful accounts of \$12 in 2024 and \$16 in 2023	1,501	1,371
Other	240	280
Inventories	1,602	1,676
Other current assets	253	247
Current assets of disposal group held for sale	61	
<b>Total current assets</b>	<b>4,076</b>	<b>4,103</b>
Goodwill	256	263
Intangibles	163	182
Deferred tax assets	499	516
Other noncurrent assets	171	140
Investments in affiliates	123	123
Operating lease assets	300	327
Property, plant and equipment, net	2,220	2,311
<b>Total assets</b>	<b>\$ 7,808</b>	<b>\$ 7,965</b>
<b>Liabilities, redeemable noncontrolling interests and equity</b>		
Current liabilities		
Short-term debt	\$ 19	\$ 22
Current portion of long-term debt	211	35
Accounts payable	1,767	1,756
Accrued payroll and employee benefits	247	288
Taxes on income	84	86
Current portion of operating lease liabilities	42	42
Other accrued liabilities	367	373
Current liabilities of disposal group held for sale	21	
<b>Total current liabilities</b>	<b>2,758</b>	<b>2,602</b>
Long-term debt, less debt issuance costs of \$22 in 2024 and \$24 in 2023	2,386	2,598
Noncurrent operating lease liabilities	262	284
Pension and postretirement obligations	311	334
Other noncurrent liabilities	338	319
Noncurrent liabilities of disposal group held for sale	4	
<b>Total liabilities</b>	<b>6,059</b>	<b>6,137</b>
Commitments and contingencies		
Redeemable noncontrolling interests	205	191
Parent company stockholders' equity		
Preferred stock, 50,000,000 shares authorized, \$0.01 par value, no shares outstanding	-	-
Common stock, 450,000,000 shares authorized, \$0.01 par value, 144,975,329 and 144,386,484 shares outstanding	2	2
Additional paid-in capital	2,267	2,255
Retained earnings	293	317
Treasury stock, at cost (829,822 and 474,981 shares)	(13)	(9)
Accumulated other comprehensive loss	(1,074)	(990)
Total parent company stockholders' equity	1,475	1,575
Noncontrolling interests	69	62
<b>Total equity</b>	<b>1,544</b>	<b>1,637</b>
<b>Total liabilities, redeemable noncontrolling interests and equity</b>	<b>\$ 7,808</b>	<b>\$ 7,965</b>

**DANA INCORPORATED**  
**Consolidated Statement of Cash Flows (Unaudited)**  
**For the Three Months Ended June 30, 2024 and 2023**

(In millions)	Three Months Ended	
	June 30,	
	2024	2023
<b>Operating activities</b>		
Net income	\$ 16	\$ 36
Depreciation	106	94
Amortization	6	6
Amortization of deferred financing charges	2	2
Write-off of deferred financing costs		1
Earnings of affiliates, net of dividends received	(1)	(2)
Stock compensation expense	8	8
Deferred income taxes	27	(22)
Pension expense, net	3	2
Change in working capital	56	132
Loss on disposal group held for sale	1	
Other, net	(9)	(1)
<b>Net cash provided by operating activities</b>	<u>215</u>	<u>256</u>
<b>Investing activities</b>		
Purchases of property, plant and equipment	(111)	(122)
Settlements of undesignated derivatives	(3)	(4)
Other, net		(1)
<b>Net cash used in investing activities</b>	<u>(114)</u>	<u>(127)</u>
<b>Financing activities</b>		
Net change in short-term debt	(21)	(286)
Proceeds from long-term debt		458
Repayment of long-term debt	(3)	(202)
Deferred financing payments		(7)
Dividends paid to common stockholders	(14)	(14)
Distributions to noncontrolling interests	(2)	(2)
Contributions from redeemable noncontrolling interests	9	7
<b>Net cash used in financing activities</b>	<u>(31)</u>	<u>(46)</u>
<b>Net increase in cash, cash equivalents and restricted cash</b>	70	83
Cash, cash equivalents and restricted cash – beginning of period	387	419
Effect of exchange rate changes on cash balances	(17)	1
<b>Cash, cash equivalents and restricted cash – end of period</b>	<u>\$ 440</u>	<u>\$ 503</u>

**DANA INCORPORATED**  
**Consolidated Statement of Cash Flows (Unaudited)**  
**For the Six Months Ended June 30, 2024 and 2023**

(In millions)	Six Months Ended	
	June 30,	
	2024	2023
<b>Operating activities</b>		
Net income	\$ 16	\$ 67
Depreciation	207	186
Amortization	11	11
Amortization of deferred financing charges	3	3
Write-off of deferred financing costs		1
Earnings of affiliates, net of dividends received	(3)	(3)
Stock compensation expense	14	14
Deferred income taxes	29	(30)
Pension expense, net	(4)	2
Change in working capital	(195)	(172)
Loss on disposal group held for sale	30	
Other, net	5	7
<b>Net cash provided by operating activities</b>	<u>113</u>	<u>86</u>
<b>Investing activities</b>		
Purchases of property, plant and equipment	(181)	(242)
Proceeds from sale of property, plant and equipment	4	2
Settlements of undesignated derivatives	(4)	(4)
Other, net	4	(1)
<b>Net cash used in investing activities</b>	<u>(177)</u>	<u>(245)</u>
<b>Financing activities</b>		
Net change in short-term debt	(4)	(17)
Proceeds from long-term debt		458
Repayment of long-term debt	(30)	(204)
Deferred financing payments		(9)
Dividends paid to common stockholders	(29)	(29)
Distributions to noncontrolling interests	(5)	(3)
Collection of note receivable from noncontrolling interest	11	
Contributions from redeemable noncontrolling interests	18	17
Other, net	9	(4)
<b>Net cash provided by (used in) financing activities</b>	<u>(30)</u>	<u>209</u>
<b>Net increase (decrease) in cash, cash equivalents and restricted cash</b>	(94)	50
Cash, cash equivalents and restricted cash – beginning of period	563	442
Effect of exchange rate changes on cash balances	(29)	11
<b>Cash, cash equivalents and restricted cash – end of period</b>	<u>\$ 440</u>	<u>\$ 503</u>



**DANA INCORPORATED****Reconciliation of Net Cash Provided By Operating Activities to  
Free Cash Flow (Unaudited)**

(In millions)	Three Months Ended	
	June 30,	
	2024	2023
<b>Net cash provided by operating activities</b>	\$ 215	\$ 256
Purchases of property, plant and equipment	(111)	(122)
<b>Free cash flow</b>	<u>\$ 104</u>	<u>\$ 134</u>

(In millions)	Six Months Ended	
	June 30,	
	2024	2023
<b>Net cash provided by operating activities</b>	\$ 113	\$ 86
Purchases of property, plant and equipment	(181)	(242)
<b>Free cash flow</b>	<u>\$ (68)</u>	<u>\$ (156)</u>

**DANA INCORPORATED**  
**Segment Sales and Segment EBITDA (Unaudited)**  
**For the Three Months Ended June 30, 2024 and 2023**

(In millions)	Three Months Ended	
	June 30,	
	2024	2023
<b>Sales</b>		
Light Vehicle	\$ 1,132	\$ 1,066
Commercial Vehicle	527	526
Off-Highway	746	842
Power Technologies	333	314
<b>Total Sales</b>	<u>\$ 2,738</u>	<u>\$ 2,748</u>
<b>Segment EBITDA</b>		
Light Vehicle	\$ 84	\$ 66
Commercial Vehicle	23	28
Off-Highway	116	131
Power Technologies	22	19
<b>Total Segment EBITDA</b>	<u>245</u>	<u>244</u>
Corporate expense and other items, net	(1)	(1)
<b>Adjusted EBITDA</b>	<u>\$ 244</u>	<u>\$ 243</u>

**DANA INCORPORATED**  
**Segment Sales and Segment EBITDA (Unaudited)**  
**For the Six Months Ended June 30, 2024 and 2023**

(In millions)	Six Months Ended	
	June 30,	
	2024	2023
<b>Sales</b>		
Light Vehicle	\$ 2,230	\$ 2,028
Commercial Vehicle	1,051	1,048
Off-Highway	1,527	1,684
Power Technologies	665	632
<b>Total Sales</b>	<u>\$ 5,473</u>	<u>\$ 5,392</u>
<b>Segment EBITDA</b>		
Light Vehicle	\$ 151	\$ 115
Commercial Vehicle	40	45
Off-Highway	231	249
Power Technologies	49	42
<b>Total Segment EBITDA</b>	<u>471</u>	<u>451</u>
Corporate expense and other items, net	<u>(4)</u>	<u>(4)</u>
<b>Adjusted EBITDA</b>	<u>\$ 467</u>	<u>\$ 447</u>

**DANA INCORPORATED**  
**Reconciliation of Segment and Adjusted EBITDA to Net Income (Unaudited)**  
**For the Three Months Ended June 30, 2024 and 2023**

(In millions)	Three Months Ended	
	June 30,	
	2024	2023
<b>Segment EBITDA</b>	\$ 245	\$ 244
Corporate expense and other items, net	(1)	(1)
<b>Adjusted EBITDA</b>	244	243
Depreciation	(106)	(94)
Amortization	(6)	(6)
Non-service cost components of pension and OPEB costs	(2)	(3)
Restructuring charges, net	(12)	(3)
Stock compensation expense	(8)	(8)
Strategic transaction expenses	(2)	(1)
Distressed supplier costs		(4)
Loss on disposal group held for sale	(1)	
Other items	(3)	
Earnings before interest and income taxes	104	124
Loss on extinguishment of debt		(1)
Interest income	2	5
Interest expense	39	39
Earnings before income taxes	67	89
Income tax expense	54	55
Equity in earnings of affiliates	3	2
<b>Net income</b>	<b>\$ 16</b>	<b>\$ 36</b>

**DANA INCORPORATED**  
**Reconciliation of Segment and Adjusted EBITDA to Net Income (Unaudited)**  
**For the Six Months Ended June 30, 2024 and 2023**

(In millions)	Six Months Ended	
	June 30,	
	2024	2023
<b>Segment EBITDA</b>	\$ 471	\$ 451
Corporate expense and other items, net	(4)	(4)
<b>Adjusted EBITDA</b>	467	447
Depreciation	(207)	(186)
Amortization	(11)	(11)
Non-service cost components of pension and OPEB costs	(6)	(6)
Restructuring charges, net	(17)	(4)
Stock compensation expense	(14)	(14)
Strategic transaction expenses	(4)	(2)
Distressed supplier costs		(12)
Loss on disposal group held for sale	(30)	
Other items	(4)	2
Earnings before interest and income taxes	174	214
Loss on extinguishment of debt		(1)
Interest income	6	9
Interest expense	78	73
Earnings before income taxes	102	149
Income tax expense	91	85
Equity in earnings of affiliates	5	3
<b>Net income</b>	<b>\$ 16</b>	<b>\$ 67</b>

**DANA INCORPORATED**  
**Reconciliation of Net Income Attributable to the Parent Company to**  
**Adjusted Net Income Attributable to the Parent Company and**  
**Diluted Adjusted EPS (Unaudited)**  
**For the Three Months Ended June 30, 2024 and 2023**

(In millions, except per share amounts)

	Three Months Ended	
	June 30,	
	2024	2023
<b>Net income attributable to the parent company</b>	\$ 16	\$ 30
Items impacting income before income taxes:		
Amortization	5	5
Restructuring charges, net	12	3
Strategic transaction expenses	2	1
Distressed supplier costs		4
Loss on disposal group held for sale	1	
Other items		1
Items impacting income taxes:		
Net income tax expense on items above	(6)	(4)
Income tax expense attributable to various discrete tax matters	15	14
<b>Adjusted net income attributable to the parent company</b>	<u>\$ 45</u>	<u>\$ 54</u>
Diluted shares - as reported	145.1	144.4
Adjusted diluted shares	145.1	144.4
<b>Diluted adjusted EPS</b>	\$ 0.31	\$ 0.37

**DANA INCORPORATED**  
**Reconciliation of Net Income Attributable to the Parent Company to**  
**Adjusted Net Income Attributable to the Parent Company and**  
**Diluted Adjusted EPS (Unaudited)**  
**For the Six Months Ended June 30, 2024 and 2023**

(In millions, except per share amounts)

	Six Months Ended	
	June 30,	
	2024	2023
<b>Net income attributable to the parent company</b>	\$ 19	\$ 58
Items impacting income before income taxes:		
Amortization	10	10
Restructuring charges, net	17	4
Strategic transaction expenses	4	2
Distressed supplier costs		12
Loss on disposal group held for sale	30	
Other items	(3)	
Items impacting income taxes:		
Net income tax expense on items above	(19)	(10)
Income tax expense attributable to various discrete tax matters	24	14
<b>Adjusted net income attributable to the parent company</b>	<u>\$ 82</u>	<u>\$ 90</u>
Diluted shares - as reported	144.9	144.3
Adjusted diluted shares	144.9	144.3
<b>Diluted adjusted EPS</b>	\$ 0.57	\$ 0.62