Quarterly Financial Information and Reconciliations of Non-GAAP Financial Measures

Non-GAAP Financial Measures

Adjusted EBITDA is a non-GAAP financial measure which we have defined as earnings from continuing and discontinued operations before interest, taxes, depreciation, amortization, equity grant expense, restructuring expense and other nonrecurring items (gain/loss on debt extinguishment, pension settlements or divestitures, impairment, etc.). Adjusted EBITDA is a primary driver of cash flows from operations and a measure of our ability to maintain and continue to invest in our operations and provide shareholder returns. Adjusted EBITDA should not be considered a substitute for income before income taxes, net income or other results reported in accordance with GAAP. Adjusted EBITDA may not be comparable to similarly titled measures reported by other companies.

Diluted adjusted EPS is a non-GAAP financial measure which we have defined as adjusted net income divided by adjusted diluted shares. We define adjusted net income as net income attributable to the parent company, excluding any nonrecurring income tax items, restructuring and impairment expense, amortization expense and other nonrecurring items (as used in adjusted EBITDA), net of any associated income tax effects. We define adjusted diluted shares as diluted shares as determined in accordance with GAAP based on adjusted net income. This measure is considered useful for purposes of providing investors, analysts and other interested parties with an indicator of ongoing financial performance that provides enhanced comparability to EPS reported by other companies. Diluted adjusted EPS is neither intended to represent nor be an alternative measure to diluted EPS reported under GAAP.

Free cash flow is a non-GAAP financial measure which we have defined as net cash provided by (used in) operating activities less purchases of property, plant and equipment. We believe this measure is useful to investors in evaluating the operational cash flow of the company inclusive of the spending required to maintain the operations. Free cash flow is neither intended to represent nor be an alternative to the measure of net cash provided by (used in) operating activities reported under GAAP. Free cash flow may not be comparable to similarly titled measures reported by other companies.

The accompanying financial information provides reconciliations of adjusted EBITDA, diluted adjusted EPS and free cash flow to the most directly comparable financial measures calculated and presented in accordance with GAAP.

Consolidated Statement of Operations (Unaudited) For the Three Months Ended March 31, 2015 and 2014

| (In millions except per share amounts) | | Three Months Ended March 31, | | | |
|---|----|------------------------------|----|-------|--|
| | | 2015 | | 2014 | |
| Net sales | \$ | 1,608 | \$ | 1,688 | |
| Costs and expenses | | | | | |
| Cost of sales | | 1,380 | | 1,454 | |
| Selling, general and administrative expenses | | 100 | | 105 | |
| Amortization of intangibles | | 5 | | 13 | |
| Restructuring charges, net | | 1 | | 9 | |
| Loss on extinguishment of debt | | (2) | | | |
| Other income (expense), net | | 12 | | (6) | |
| Income from continuing operations before | | | | | |
| interest expense and income taxes | | 132 | | 101 | |
| Interest expense | | 28 | | 30 | |
| Income from continuing operations before | | | | | |
| income taxes | | 104 | | 71 | |
| Income tax expense | | 31 | | 34 | |
| Equity in earnings of affiliates | | 1 | | 1 | |
| Income from continuing operations | | 74 | | 38 | |
| Loss from discontinued operations | | | | (1) | |
| Net income | | 74 | | 37 | |
| Less: Noncontrolling interests net income | | 11 | | 3 | |
| Net income attributable to the parent company | | 63 | | 34 | |
| Preferred stock dividend requirements | | | | 3 | |
| Net income available to common stockholders | \$ | 63 | \$ | 31 | |
| Net income per share available to parent | | | | | |
| company common stockholders: | | | | | |
| Basic: | | | | | |
| Income from continuing operations | \$ | 0.38 | \$ | 0.21 | |
| Loss from discontinued operations | \$ | - | \$ | - | |
| Net income | \$ | 0.38 | \$ | 0.21 | |
| Diluted: | | | | | |
| Income from continuing operations | \$ | 0.38 | \$ | 0.19 | |
| Loss from discontinued operations | \$ | - | \$ | - | |
| Net income | \$ | 0.38 | \$ | 0.19 | |
| Weighted-average common shares outstanding | | | | | |
| Basic | | 164.7 | | 150.7 | |
| Diluted | | 166.0 | | 177.0 | |
| Dividends declared per common share | \$ | 0.05 | \$ | 0.05 | |
| | | | | | |

Consolidated Statement of Comprehensive Income (Unaudited) For the Three Months Ended March 31, 2015 and 2014

| (In millions) | | Three Months Ended March 31, | | | |
|---|----|---------------------------------|----|------|--|
| | | 2015 | | 2014 | |
| Net income | \$ | 74 | \$ | 37 | |
| Less: Noncontrolling interests net income | | 11 | | 3 | |
| Net income attributable to the parent company | | 63 | | 34 | |
| Other comprehensive income (loss) attributable to | | | | | |
| the parent company, net of tax: | | | | | |
| Currency translation adjustments | | (99) | | (12) | |
| Hedging gains and losses | | (1) | | | |
| Investment and other gains and losses | | 1 | | | |
| Defined benefit plans | | 16 | | 7 | |
| Other comprehensive loss attributable | | | | | |
| to the parent company | | (83) | | (5) | |
| Other comprehensive income (loss) attributable to | | | | | |
| noncontrolling interests, net of tax: | | | | | |
| Currency translation adjustments | | | | (1) | |
| Defined benefit plans | | 1 | | | |
| Other comprehensive income (loss) attributable to | | | | | |
| noncontrolling interests | | 1 | | (1) | |
| Total comprehensive income (loss) attributable | | | | | |
| to the parent company | | (20) | | 29 | |
| Total comprehensive income attributable | | | | | |
| to noncontrolling interests | | 12 | | 2 | |
| Total comprehensive income (loss) | \$ | (8) | \$ | 31 | |

Consolidated Balance Sheet (Unaudited)

As of March 31, 2015 and December 31, 2014

| (In millions except share and per share amounts) | March 31, | | December 31, | |
|--|-----------|---------|--------------|-------|
| | 2015 | | 2014 | |
| Assets | | | | |
| Current assets | | | | |
| Cash and cash equivalents | \$ | 885 | \$ | 1,121 |
| Marketable securities | | 165 | | 169 |
| Accounts receivable | | | | |
| Trade, less allowance for doubtful accounts of \$6 in both 2015 and 2014 | | 880 | | 755 |
| Other | | 119 | | 117 |
| Inventories | | 686 | | 654 |
| Other current assets | | 125 | | 111 |
| Current assets of disposal group held for sale | | | | 27 |
| Total current assets | <u> </u> | 2,860 | | 2,954 |
| Goodwill | | 79 | | 90 |
| Intangibles | | 152 | | 169 |
| Other noncurrent assets | | 313 | | 337 |
| Investments in affiliates | | 203 | | 204 |
| Property, plant and equipment, net | | 1,131 | | 1,176 |
| Total assets | \$ | 4,738 | \$ | 4,930 |
| Liabilities and equity | | | | |
| Current liabilities | | | | |
| Notes payable, including current portion of long-term debt | \$ | 53 | \$ | 65 |
| Accounts payable | | 866 | | 791 |
| Accrued payroll and employee benefits | | 127 | | 158 |
| Taxes on income | | 40 | | 32 |
| Other accrued liabilities | | 182 | | 194 |
| Current liabilities of disposal group held for sale | | | | 21 |
| Total current liabilities | | 1,268 | | 1,261 |
| Long-term debt | | 1,572 | | 1,613 |
| Pension and postretirement obligations | | 532 | | 580 |
| Other noncurrent liabilities | | 269 | | 279 |
| Noncurrent liabilities of disposal group held for sale | | | | 17 |
| Total liabilities | | 3,641 | | 3,750 |
| Commitments and contingencies | | | | |
| Parent company stockholders' equity | | | | |
| Preferred stock, 50,000,000 shares authorized, \$0.01 par value, | | | | |
| zero shares outstanding | | - | | - |
| Common stock, 450,000,000 shares authorized, \$0.01 par value, | | | | |
| 163,458,091 and 166,070,057 shares outstanding | | 2 | | 2 |
| Additional paid-in capital | | 2,644 | | 2,640 |
| Accumulated deficit | | (477) | | (532) |
| Treasury stock, at cost (4,622,370 and 1,588,990 shares) | | (98) | | (33) |
| Accumulated other comprehensive loss | | (1,080) | _ | (997) |
| Total parent company stockholders' equity | | 991 | | 1,080 |
| Noncontrolling equity | | 106 | | 100 |
| Total equity | | 1,097 | | 1,180 |
| Total liabilities and equity | \$ | 4,738 | \$ | 4,930 |
| | | | | |

Consolidated Statement of Cash Flows (Unaudited) For the Three Months Ended March 31, 2015 and 2014

| | Three Months Ended | | | |
|---|--------------------|-------|----|-------|
| (In millions) | March 31, | | | |
| | | 2015 | | 2014 |
| Operating activities | • | | • | 07 |
| Net income | \$ | 74 | \$ | 37 |
| Depreciation | | 39 | | 40 |
| Amortization of intangibles | | 6 | | 15 |
| Amortization of deferred financing charges | | 1 | | 1 |
| Call premium on senior notes | | 2 | | |
| Unremitted earnings of affiliates | | 1 | | 1 |
| Stock compensation expense | | 3 | | 4 |
| Deferred income taxes | | 5 | | (1) |
| Pension contributions, net | | (5) | | (2) |
| Interest payment received on payment-in-kind note receivable | | | | 40 |
| Change in working capital | | (141) | | (114) |
| Other, net | | (5) | | 10 |
| Net cash provided by (used in) operating activities (1) | | (20) | | 31 |
| Investing activities | | | | |
| Purchases of property, plant and equipment (1) | | (62) | | (67) |
| Principal payment received on payment-in-kind note receivable | | | | 35 |
| Purchases of marketable securities | | (11) | | (35) |
| Proceeds from sales of marketable securities | | 10 | | |
| Proceeds from maturities of marketable securities | | 6 | | 2 |
| Other | | (2) | | 4 |
| Net cash used in investing activities | | (59) | | (61) |
| Financing activities | | | | |
| Net change in short-term debt | | 6 | | (10) |
| Repayment of letters of credit | | (4) | | |
| Proceeds from long-term debt | | 18 | | 1 |
| Repayment of long-term debt | | (56) | | (12) |
| Call premium on senior notes | | (2) | | |
| Dividends paid to preferred stockholders | | | | (2) |
| Distributions to noncontrolling interests | | (1) | | (1) |
| Repurchases of common stock | | (63) | | (64) |
| Other | | (2) | | 1 |
| Net cash used in financing activities | | (104) | | (87) |
| Net decrease in cash and cash equivalents | | (183) | | (117) |
| Cash and cash equivalents – beginning of period | | 1,121 | | 1,256 |
| Effect of exchange rate changes on cash balances | | (53) | | (23) |
| Cash and cash equivalents – end of period | \$ | 885 | \$ | 1,116 |

⁽¹⁾ Free cash flow of (\$82) in 2015 and (\$36) in 2014 is the sum of net cash provided by (used in) operating activities reduced by the purchases of property, plant and equipment.

Segment Sales & Segment EBITDA (Unaudited)

For the Three Months Ended March 31, 2015 and 2014

Three Months Ended

| (In millions) | March 31, | | |
|--|---------------|------|-------|
| | 2015 | 2014 | |
| Sales | | | |
| Light Vehicle | \$ 637 | \$ | 618 |
| Commercial Vehicle | 433 | | 457 |
| Off-Highway | 284 | | 341 |
| Power Technologies | 254 | | 272 |
| Total Sales | \$ 1,608 | \$ | 1,688 |
| Segment EBITDA | | | |
| Light Vehicle | \$ 64 | \$ | 30 |
| Commercial Vehicle | 35 | | 44 |
| Off-Highway | 39 | | 42 |
| Power Technologies | 38 | | 44 |
| Total Segment EBITDA | 176 | | 160 |
| Corporate expense and other items, net | | | 5 |
| Adjusted EBITDA | \$ 176 | \$ | 165 |

Reconciliation of Segment and Adjusted EBITDA to Net Income (Unaudited)

For the Three Months Ended March 31, 2015 and 2014

| (In millions) | | Three Months Ended March 31, | | | | |
|---|---------|---------------------------------|----|------|--|--|
| | 2015 | | 2 | 2014 | | |
| Segment EBITDA | \$ | 176 | \$ | 160 | | |
| Corporate expense and other items, net | | | | 5 | | |
| Adjusted EBITDA | <u></u> | 176 | | 165 | | |
| Depreciation | | (39) | | (40) | | |
| Amortization of intangibles | | (6) | | (15) | | |
| Restructuring | | (1) | | (9) | | |
| Stock compensation expense | | (3) | | (4) | | |
| Strategic transaction expenses and other items | | (1) | | (1) | | |
| Gain on derecognition of noncontrolling interest | | 5 | | | | |
| Loss on extinguishment of debt | | (2) | | | | |
| Recognition of unrealized gain on payment-in-kind note receivable | | | | 2 | | |
| Interest expense, net | | (25) | | (27) | | |
| Income from continuing operations before income taxes | | 104 | | 71 | | |
| Income tax expense | | 31 | | 34 | | |
| Equity in earnings of affiliates | | 1 | | 1 | | |
| Income from continuing operations | | 74 | | 38 | | |
| Loss from discontinued operations | | | | (1) | | |
| Net income | \$ | 74 | \$ | 37 | | |

Diluted Adjusted EPS (Unaudited)

For the Three Months Ended March 31, 2015 and 2014

Three Months Ended

| (In millions except per share amounts) | March 31, | | | | |
|---|-----------|------|------|------|--|
| | - 2 | 2015 | 2014 | | |
| Net income attributable to parent company | \$ | 63 | \$ | 34 | |
| Restructuring charges (1) | | 1 | | 9 | |
| Amortization of intangibles (1) | | 4 | | 11 | |
| Non-recurring items (1): | | | | | |
| Noncontrolling interests adjustments | | 4 | | | |
| Loss on extinguishment of debt | | 2 | | | |
| Nonrecurring tax expense | | 8 | | | |
| Other items | | 1 | | 3 | |
| Adjusted net income | \$ | 83 | \$ | 57 | |
| Diluted shares - as reported | | 166 | | 177 | |
| Adjusted diluted shares | | 166 | | 177 | |
| Diluted adjusted EPS | \$ | 0.50 | \$ | 0.32 | |

⁽¹⁾ Amounts are net of associated tax effect.