

## **DANA INCORPORATED**

### **Quarterly Financial Information and Reconciliations of Non-GAAP Financial Measures**

#### **Non-GAAP Financial Measures**

Adjusted EBITDA is a non-GAAP financial measure which we have defined as net income (loss) before interest, income taxes, depreciation, amortization, equity grant expense, restructuring expense, non-service cost components of pension and other postretirement benefit costs and other adjustments not related to our core operations (gain/loss on debt extinguishment, pension settlements, divestitures, impairment, etc.). Adjusted EBITDA is a measure of our ability to maintain and continue to invest in our operations and provide shareholder returns. We use adjusted EBITDA in assessing the effectiveness of our business strategies, evaluating and pricing potential acquisitions and as a factor in making incentive compensation decisions. In addition to its use by management, we also believe adjusted EBITDA is a measure widely used by securities analysts, investors and others to evaluate financial performance of our company relative to other Tier 1 automotive suppliers. Adjusted EBITDA should not be considered a substitute for earnings (loss) before income taxes, net income (loss) or other results reported in accordance with GAAP. Adjusted EBITDA may not be comparable to similarly titled measures reported by other companies.

Adjusted net income (loss) attributable to the parent company is a non-GAAP financial measure which we have defined as net income (loss) attributable to the parent company, excluding any discrete income tax items, restructuring charges, amortization expense and other adjustments not related to our core operations (as used in adjusted EBITDA), net of any associated income tax effects. This measure is considered useful for purposes of providing investors, analysts and other interested parties with an indicator of ongoing financial performance that provides enhanced comparability to net income (loss) attributable to the parent company reported by other companies. Adjusted net income (loss) attributable to the parent company is neither intended to represent nor be an alternative measure to net income (loss) attributable to the parent company reported in accordance with GAAP.

Diluted adjusted EPS is a non-GAAP financial measure which we have defined as adjusted net income (loss) attributable to the parent company divided by adjusted diluted shares. We define adjusted diluted shares as diluted shares as determined in accordance with GAAP based on adjusted net income (loss) attributable to the parent company. This measure is considered useful for purposes of providing investors, analysts and other interested parties with an indicator of ongoing financial performance that provides enhanced comparability to EPS reported by other companies. Diluted adjusted EPS is neither intended to represent nor be an alternative measure to diluted EPS reported in accordance with GAAP.

Free cash flow is a non-GAAP financial measure which we have defined as net cash provided by (used in) operating activities less purchases of property, plant and equipment. We believe free cash flow is useful to investors in evaluating the operational cash flow of the company inclusive of the spending required to maintain the operations. Free cash flow is not intended to represent nor be an alternative to the measure of net cash provided by (used in) operating activities reported in accordance with GAAP. Free cash flow may not be comparable to similarly titled measures reported by other companies.

The accompanying financial information provides reconciliations of adjusted EBITDA, diluted adjusted EPS and free cash flow to the most directly comparable financial measures calculated and presented in accordance with GAAP. We have not provided a reconciliation of our adjusted EBITDA and diluted adjusted EPS outlook to the most comparable GAAP measures of net income (loss) and diluted EPS. Providing net income (loss) and diluted EPS guidance is potentially misleading and not practical given the difficulty of projecting event driven transactional and other non-core operating items that are included in net income (loss) and diluted EPS, including restructuring actions, asset impairments and certain income tax adjustments. The accompanying reconciliations of these non-GAAP measures with the most comparable GAAP measures for the historical periods presented are indicative of the reconciliations that will be prepared upon completion of the periods covered by the non-GAAP guidance.

**DANA INCORPORATED**  
**Consolidated Statement of Operations (Unaudited)**  
**For the Three Months Ended March 31, 2023 and 2022**

(In millions, except per share amounts)

	Three Months Ended	
	March 31,	
	2023	2022
<b>Net sales</b>	\$ 2,644	\$ 2,480
Costs and expenses		
Cost of sales	2,415	2,283
Selling, general and administrative expenses	140	130
Amortization of intangibles	3	4
Restructuring charges, net	1	(1)
Other income (expense), net	5	2
Earnings before interest and income taxes	90	66
Interest income	4	2
Interest expense	34	31
Earnings before income taxes	60	37
Income tax expense	30	18
Equity in earnings of affiliates	1	1
<b>Net income</b>	31	20
Less: Noncontrolling interests net income	4	4
Less: Redeemable noncontrolling interests net loss	(1)	(1)
<b>Net income attributable to the parent company</b>	<u>\$ 28</u>	<u>\$ 17</u>
<b>Net income per share available to common stockholders</b>		
Basic	\$ 0.19	\$ 0.12
Diluted	\$ 0.19	\$ 0.12
Weighted-average shares outstanding - Basic	143.9	144.2
Weighted-average shares outstanding - Diluted	144.3	145.3

**DANA INCORPORATED**  
**Consolidated Statement of Comprehensive Income (Unaudited)**  
**For the Three Months Ended March 31, 2023 and 2022**

(In millions)

	Three Months Ended March 31,	
	2023	2022
<b>Net income</b>	\$ 31	\$ 20
Other comprehensive income (loss), net of tax:		
Currency translation adjustments	25	39
Hedging gains and losses	15	(4)
Defined benefit plans	1	1
Other comprehensive income	41	36
<b>Total comprehensive income</b>	72	56
Less: Comprehensive income attributable to noncontrolling interests	(4)	(4)
Less: Comprehensive loss attributable to redeemable noncontrolling interests		1
<b>Comprehensive income attributable to the parent company</b>	<u>\$ 68</u>	<u>\$ 53</u>

**DANA INCORPORATED**  
**Consolidated Balance Sheet (Unaudited)**  
**As of March 31, 2023 and December 31, 2022**

(In millions, except share and per share amounts)

	March 31, 2023	December 31, 2022
<b>Assets</b>		
Current assets		
Cash and cash equivalents	\$ 401	\$ 425
Accounts receivable		
Trade, less allowance for doubtful accounts of \$13 in 2023 and \$11 in 2022	1,624	1,374
Other	248	202
Inventories	1,723	1,609
Other current assets	237	219
<b>Total current assets</b>	<b>4,233</b>	<b>3,829</b>
Goodwill	262	259
Intangibles	197	201
Deferred tax assets	405	397
Other noncurrent assets	106	123
Investments in affiliates	138	136
Operating lease assets	319	311
Property, plant and equipment, net	2,233	2,193
<b>Total assets</b>	<b>\$ 7,893</b>	<b>\$ 7,449</b>
<b>Liabilities, redeemable noncontrolling interests and equity</b>		
Current liabilities		
Short-term debt	\$ 321	\$ 52
Current portion of long-term debt	32	8
Accounts payable	1,919	1,838
Accrued payroll and employee benefits	210	214
Taxes on income	72	54
Current portion of operating lease liabilities	35	36
Other accrued liabilities	287	277
<b>Total current liabilities</b>	<b>2,876</b>	<b>2,479</b>
Long-term debt, less debt issuance costs of \$21 in 2023 and \$22 in 2022	2,328	2,348
Noncurrent operating lease liabilities	282	277
Pension and postretirement obligations	301	298
Other noncurrent liabilities	242	249
<b>Total liabilities</b>	<b>6,029</b>	<b>5,651</b>
Commitments and contingencies		
Redeemable noncontrolling interests	206	195
Parent company stockholders' equity		
Preferred stock, 50,000,000 shares authorized, \$0.01 par value, no shares outstanding	-	-
Common stock, 450,000,000 shares authorized, \$0.01 par value, 144,330,117 and 143,366,482 shares outstanding	2	2
Additional paid-in capital	2,237	2,229
Retained earnings	333	321
Treasury stock, at cost (447,594 and zero shares)	(8)	-
Accumulated other comprehensive loss	(961)	(1,001)
Total parent company stockholders' equity	1,603	1,551
Noncontrolling interests	55	52
<b>Total equity</b>	<b>1,658</b>	<b>1,603</b>
<b>Total liabilities, redeemable noncontrolling interests and equity</b>	<b>\$ 7,893</b>	<b>\$ 7,449</b>

**DANA INCORPORATED**  
**Consolidated Statement of Cash Flows (Unaudited)**  
**For the Three Months Ended March 31, 2023 and 2022**

(In millions)	Three Months Ended	
	March 31,	
	2023	2022
<b>Operating activities</b>		
Net income	\$ 31	\$ 20
Depreciation	92	91
Amortization	5	6
Amortization of deferred financing charges	1	1
Earnings of affiliates, net of dividends received	(1)	(1)
Stock compensation expense	6	4
Deferred income taxes	(8)	(25)
Pension expense, net		(1)
Change in working capital	(304)	(211)
Other, net	8	(5)
<b>Net cash used in operating activities</b>	<u>(170)</u>	<u>(121)</u>
<b>Investing activities</b>		
Purchases of property, plant and equipment	(120)	(116)
Proceeds from sale of property, plant and equipment	2	2
Purchases of marketable securities		(5)
Proceeds from sales and maturities of marketable securities		2
<b>Net cash used in investing activities</b>	<u>(118)</u>	<u>(117)</u>
<b>Financing activities</b>		
Net change in short-term debt	269	278
Proceeds from long-term debt		2
Repayment of long-term debt	(2)	(3)
Deferred financing payments	(2)	
Dividends paid to common stockholders	(15)	(14)
Distributions to noncontrolling interests	(1)	(1)
Contributions from redeemable noncontrolling interests	10	2
Payments to acquire noncontrolling interests		(3)
Repurchases of common stock		(25)
Other, net	(4)	(7)
<b>Net cash provided by financing activities</b>	<u>255</u>	<u>229</u>
<b>Net decrease in cash, cash equivalents and restricted cash</b>	(33)	(9)
Cash, cash equivalents and restricted cash – beginning of period	442	287
Effect of exchange rate changes on cash balances	10	2
<b>Cash, cash equivalents and restricted cash – end of period</b>	<u>\$ 419</u>	<u>\$ 280</u>

**DANA INCORPORATED****Reconciliation of Net Cash Provided By (Used In) Operating Activities to  
Free Cash Flow (Unaudited)**

(In millions)	Three Months Ended	
	March 31,	
	<u>2023</u>	<u>2022</u>
<b>Net cash used in operating activities</b>	\$ (170)	\$ (121)
Purchase of property, plant and equipment	<u>(120)</u>	<u>(116)</u>
<b>Free cash flow</b>	<u><u>\$ (290)</u></u>	<u><u>\$ (237)</u></u>

**DANA INCORPORATED**  
**Segment Sales and Segment EBITDA (Unaudited)**  
**For the Three Months Ended March 31, 2023 and 2022**

(In millions)	Three Months Ended	
	March 31,	
	2023	2022
<b>Sales</b>		
Light Vehicle	\$ 962	\$ 985
Commercial Vehicle	522	463
Off-Highway	842	744
Power Technologies	318	288
<b>Total Sales</b>	<u>\$ 2,644</u>	<u>\$ 2,480</u>
<b>Segment EBITDA</b>		
Light Vehicle	\$ 49	\$ 31
Commercial Vehicle	17	10
Off-Highway	118	100
Power Technologies	23	29
<b>Total Segment EBITDA</b>	<u>207</u>	<u>170</u>
Corporate expense and other items, net	(3)	
<b>Adjusted EBITDA</b>	<u>\$ 204</u>	<u>\$ 170</u>

**DANA INCORPORATED**  
**Reconciliation of Segment and Adjusted EBITDA to Net Income (Unaudited)**  
**For the Three Months Ended March 31, 2023 and 2022**

(In millions)	Three Months Ended	
	March 31,	
	2023	2022
<b>Segment EBITDA</b>	\$ 207	\$ 170
Corporate expense and other items, net	(3)	
<b>Adjusted EBITDA</b>	204	170
Depreciation	(92)	(91)
Amortization	(5)	(6)
Non-service cost components of pension and OPEB costs	(3)	
Restructuring charges, net	(1)	1
Stock compensation expense	(6)	(4)
Strategic transaction expenses	(1)	(4)
Distressed supplier costs	(8)	
Other items	2	
Earnings before interest and income taxes	90	66
Interest income	4	2
Interest expense	34	31
Earnings before income taxes	60	37
Income tax expense	30	18
Equity in earnings of affiliates	1	1
<b>Net income</b>	<u>\$ 31</u>	<u>\$ 20</u>



**DANA INCORPORATED**  
**Reconciliation of Net Income Attributable to the Parent Company to**  
**Adjusted Net Income Attributable to the Parent Company and**  
**Diluted Adjusted EPS (Unaudited)**  
**For the Three Months Ended March 31, 2023 and 2022**

(In millions, except per share amounts)

	Three Months Ended	
	March 31,	
	2023	2022
<b>Net income attributable to parent company</b>	\$ 28	\$ 17
Items impacting income before income taxes:		
Amortization	5	5
Restructuring charges, net	1	(1)
Strategic transaction expenses	1	2
Distressed supplier costs	8	
Loss on disposal group held for sale		
Other items	(1)	2
Items impacting income taxes:		
Net income tax expense on items above	(6)	(2)
<b>Adjusted net income attributable to the parent</b>	<u>\$ 36</u>	<u>\$ 23</u>
Diluted shares - as reported	144.3	145.3
Adjusted diluted shares	144.3	145.3
<b>Diluted adjusted EPS</b>	\$ 0.25	\$ 0.16